



BIRLA CARBON
GLOBAL REPORTING INITIATIVE INDEX

SUSTAINABLE WORK IN **PROGRESS**

Global Reporting Initiative (GRI) Index

The GRI Standards provide a globally recognized framework for companies to measure and communicate their environmental, economic, social, and governance performance.

We prepared this report in accordance with the GRI Standards, including:

- Updated GRI 1: Foundation 2021
- GRI 2: General Disclosures 2021
- GRI 3: Material Topics 2021

There are no relevant GRI Sector Standards. Birla Carbon has reported in accordance with the GRI Standards for the period April 1, 2025 to March 31, 2026, unless otherwise stated.

For a detailed explanation of the indicators, visit the [GRI website](#).

Mapping our Material GRI Indicators Against the United Nations Sustainable Development Goals

We have mapped our existing progress on our most material aspects and indicators against the United Nations (UN) Sustainable Development Goals (SDGs), through the Compass tool developed by the UN. The following key shows the icons we use in our GRI Index wherever a topic maps with an SDG:



GRI Index in Accordance with the 2021 Universal Standards

Disclosure			Response	
1. The organization and its reporting practice				
2-1	Organizational details	2-1-a	Legal name:	Birla Carbon
		2-1-b	Nature of ownership and legal form:	Aditya Birla Group
		2-1-c	Location of headquarters:	Mumbai, Maharashtra, India
		2-1-d	Countries of operation:	Belgium, Brazil, Canada, China, Egypt, Germany, Hungary, India, Italy, South Korea, Spain, Thailand, United States of America
2-2	Entities included in the organization's sustainability reporting	2-2-a	List all the entities included in this sustainability report.	Our consolidated financial statements include all manufacturing facilities and legal entities worldwide.
		2-2-b	If the organization has audited consolidated financial statements or financial information filed on public record, specify the differences between the list of entities included in its financial reporting and the list included in its sustainability reporting.	We do not do public financial reporting as we are a privately held company.
		2-2-c	If the organization consists of multiple entities, explain the approach used for consolidating the information.	We report as one parent entity, Birla Carbon, inclusive of all subsidiaries in which we have operational control.
2-3	Reporting period, frequency and contact point	2-3-a	Specify the reporting period for, and the frequency of, sustainability reporting.	Annual
		2-3-b	Specify the reporting period for its financial reporting and, if it does not align with the period for its sustainability reporting, explain the reason for this.	Fiscal Year (FY) 2026: April 1, 2025 to March 31, 2026
		2-3-c	Report the publication date of the report or reported information.	FY 2026, April 1, 2025 to March 31, 2026
		2-3-d	Specify the contact point for questions about the report or reported information.	birlacarbon.sustainability@adityabirla.com
2-4	Restatements of information	2-4-a	Report restatements of information made from previous reporting periods and explain: i. the reasons for the restatements ii. the effect of the restatements	N/A

Disclosure				Response
2-5	External assurance	2-5-a	Describe its policy and practice for seeking external assurance, including whether and how the highest governance body and senior executives are involved.	Where available, we use recognized methodologies for measuring and presenting our performance data and have stated where this is not the case. This includes adhering to the Global Reporting Initiative's (GRI's) guidelines where appropriate. While Birla Carbon has not had its sustainability report independently verified this year, our approach to assurance is reviewed annually. Our Senior Management Team (SMT) must approve any decision to seek external assurance.
		2-5-b	If the organization's sustainability reporting has been externally assured: i. provide a link or reference to the external assurance report(s) or assurance statement(s); ii. describe what has been assured and on what basis, including the assurance standards used, the level of assurance obtained, and any limitations of the assurance process iii. describe the relationship between the organization and the assurance provider	N/A
2. Activities and workers				
2-6	Activities, value chain and other business relationships	2-6-a	Report the sector(s) in which it is active.	Chemicals
		2-6-b	Describe its value chain, including: i. the organization's activities, products, services, and markets served ii. the organization's supply chain iii.the entities downstream from the organization and their activities	Carbon black, recovered Carbon Black (rCB) and Carbon Nanotube (CNT) manufacturer. Our main suppliers consist of raw material and chemical providers, engineering groups for equipment and spare parts, and transportation companies. Apart from feedstock oil, most of our suppliers are managed regionally and even locally, at the plant level. Birla Carbon provides a complete portfolio of products across American Society for Testing and Materials (ASTM) carbon black grades and specialty blacks to meet the specific end requirements across Tires, Rubber, Plastics, Coatings, Inks, Battery Systems, and other industries. Our Continua™ Sustainable Carbonaceous Material (SCM) is a breakthrough innovation designed to drive circularity at scale. This range of materials not only enhances the recyclability of end-use tire products but also delivers quantifiable life cycle benefits. By offering high-quality circular alternatives to conventional carbonaceous materials, Continua™ SCM empowers our customers to significantly reduce their GHG emissions and move toward more sustainable production practices. We have implemented robust Operational Excellence practices across production, Health, Safety & Environment (HS&E), and our Quality Management System (QMS).
		2-6-c	Report other relevant business relationships.	See our Sustainability Reports and press releases for details on some business relationships.
		2-6-d	Describe significant changes in 2-6-a, 2-6-b, and 2-6-c compared to the previous reporting period.	Birla Carbon has expanded production capacity in Hungary and has two greenfield sites in India & Thailand. We expanded our partnership in India with Finster and successfully commercializing two Continua™ SCM grades.

Disclosure			Response
2-7	Employees	2-7-a	Report the total number of employees, and a breakdown of this total by gender and region.
			Total Number of Employees: 3,134 Americas: Male: 606 / Female: 128 Asia: Male: 1406 / Female: 256 Europe, Middle East, and Africa: Male: 633 / Female: 105
		2-7-b	Report the total number of: permanent employees temporary employees non-guaranteed hours employees full-time employees part-time employees, and a breakdown by gender and by region
			Americas Full-Time: Male: 584 / Female: 119 Part-Time: Male: 1 / Female: 1 Permanent Employees (Full-time + Part-time): Male: 585 / Female: 120 Temporary: Male: 6 / Female: 4 Contractors/Supervised: Male: 15 / Female: 4 Asia Full-Time: Male: 984 / Female: 193 Part-Time: Male: 0 / Female: 0 Permanent Employees (Full-time + Part-time): Male: 984 / Female: 193 Temporary: Male: 12 / Female: 1 Contractors/Supervised: Male: 410 / Female: 62 Europe, Middle East, and Africa Full-Time: Male: 498 / Female: 88 Part-Time: Male: 7 / Female: 5 Permanent Employees (Full-time + Part-time): Male: 505 / Female: 93 Temporary: Male: 8 / Female: 4 Contractors/Supervised: Male: 120 / Female: 8
		2-7-c	Describe the methodologies and assumptions used to compile the data, including whether the numbers are reported: i. in head count, full-time equivalent (FTE), or using another methodology ii. at the end of the reporting period, as an average across the reporting period, or using another methodology
			Data compiled by HR heads at each site at the end of the fiscal year. No significant assumptions were made when compiling data.
		2-7-d	Report contextual information necessary to understand the data reported under 2-7-a and 2-7-b.
			A significant portion of the workforce at our plants in South Asia consists of contractors; these contractors perform work primarily in warehousing, maintenance, and construction functions at the plants.
		2-7-e	Describe significant fluctuations in the number of employees during the reporting period and between reporting periods.
			No significant variations in employee numbers reported throughout the reporting period.

Disclosure			Response	
2-8	Workers who are not employees	2-8-a	Report the total number of workers who are not employees and whose work is controlled by the organization and describe: i. the most common types of worker and their contractual relationship with the organization; ii. the type of work they perform	Contractors/supervised Total: 619 Interns Total: 60
		2-8-b	Describe the methodologies and assumptions used to compile the data, including whether the number of workers who are not employees is reported: i. in head count, full-time equivalent (FTE), or using another methodology ii.at the end of the reporting period, as an average across the reporting period, or using another methodology	Data compiled by HR heads at each site at the end of the fiscal year. No significant assumptions were made when compiling data.
		2-8-c	Describe significant fluctuations in the number of workers who are not employees during the reporting period and between reporting periods.	No significant variations in employee numbers reported throughout reporting period.
3. Governance				
2-9	Governance structure and composition 1617	2-9-a	Describe its governance structure, including committees of the highest governance body.	Refer to FY2026 Sustainability Report, p. 31.
		2-9-b	List the committees of the highest governance body that are responsible for decision making on and overseeing the management of the organization's impacts on the economy, environment, and people.	The legal entities that comprise Birla Carbon are governed by a Board of Directors, led by our Senior Management Team (SMT). Our SMT plays a crucial role in shaping our impact on the environment, economy, and communities by overseeing processes and appraising outcomes. When exploring environmental considerations alongside responsible practices, our SMT engages with stakeholders and supply chains to ensure due diligence and processes are fulfilled. The SMT is made up of: • John Loudermilk, Chief Executive Officer • Eleven Chief Functional Officers and President & Corporate Controller; Manufacturing; Finance; Technology; Supply Chain; Digital and Information; Human Resources; Legal and Communications; and CEO - Nanocyl™
		2-9-c	Describe the composition of the highest governance body and its committees by: i. executive and non-executive members ii. independence iii. tenure of members on the governance body iv. number of other significant positions and commitments held by each member, and the nature of the commitments v. gender vi. under-represented social groups vii. competencies relevant to the impacts of the organization viii.stakeholder representation	Each member of Birla Carbon's SMT holds an executive position at Birla Carbon. Stakeholders, with the exception of shareholders, are not represented on the SMT currently. The selection process ensures that all candidates possess the necessary knowledge and expertise of economic, environmental, and social issues pertinent to Birla Carbon. If conflicts of interest arise, these will be self-declared by the members.

Disclosure			Response	
2-10	Nomination and selection of the highest governance body 16	2-10-a	Describe the nomination and selection processes for the highest governance body and its committees.	The process for selecting the officers of the SMT involves working with top search firms to select the most qualified candidates based upon their experience and qualifications.
		2-10-b	Describe the criteria used for nominating and selecting highest governance body members, including whether and how the following are taken into consideration: i. views of stakeholders (including shareholders) ii. diversity iii. independence iv. competencies relevant to the impacts of the organization	While gender and diversity are important considerations, the selection process ensures that all candidates possess the necessary knowledge and expertise of economic, environmental, and social issues pertinent to Birla Carbon. If conflicts of interest arise, these will be self-declared by the members. Stakeholders, with the exception of shareholders, are not consulted during the selection process. For each Birla Carbon entity, the shareholders appoint/reappoint the members of that company's Board of Directors by either an Annual Shareholders Meeting or a Written Consent in lieu of an Annual Shareholders Meeting (as required by the respective country's corporate laws).
2-11	Chair of the highest governance body 16	2-11-a	Report whether the chair of the highest governance body is also a senior executive in the organization.	Dilip Gaur is a Director at Birla Carbon and a Director at Aditya Birla Group.
		2-11-b	If the chair is also a senior executive, explain their function within the organization's management, the reasons for this arrangement, and how conflicts of interest are prevented and mitigated.	Dilip Gaur is also the Chairman of the Aditya Birla Science & Technology Co. Pvt. Ltd, Chairman of the Group Business Review Council (Copper, Trading & Mining), Director, Novel Jewels Ltd. He serves as a Director, Birla Carbon India Pvt Limited, Birla Carbon AP Private Limited, and Birla Carbon Egypt S.A.E. Dilip Gaur has been a part of the Aditya Birla Group for the last 17 years. He is on the Board of Governors of BITS - (Birla Institute of Technology and Science) and is the Governing Council Member of BITSoM (BITS School of Management).
2-12	Role of the highest governance body in overseeing the management of impacts	2-12-a	Describe the role of the highest governance body and of senior executives in developing, approving, and updating the organization's purpose, value or mission statements, strategies, policies, and goals related to sustainable development.	Our sustainability strategy is directed by the Sustainability Steering Committee (SSC) which ensures it is aligned with the sustainability vision and approach of our parent company, the Aditya Birla Group. The SSC is responsible for reporting on its activities through our annual Sustainability Report, quarterly meetings with the Senior Management Team, and ad hoc communications with Birla Carbon employees. Another role of the SSC is to influence the integration of sustainability concepts into the company's strategic business decisions. The SSC tackles specific issues through dedicated working groups. These teams identify areas of opportunity for integrating sustainability further into the business, for which action plans can be developed. Their ideas and plans are ultimately presented to and evaluated by the entire SSC, with final approval or rejection of projects lying with the SMT.
		2-12-b	Describe the role of the highest governance body in overseeing the organization's due diligence and other processes to identify and manage the organization's impacts on the economy, environment, and people, including: i. whether and how the highest governance body engages with stakeholders to support these processes ii. how the highest governance body considers the outcomes of these processes	The legal entities that comprise Birla Carbon are governed by a Board of Directors, led by our Senior Management Team (SMT). Our SMT plays a crucial role in shaping our impact on the environment, economy, and communities by overseeing processes and appraising outcomes. When exploring environmental considerations alongside responsible practices, our SMT engages with stakeholders and supply chains to ensure due diligence and processes are fulfilled.
		2-12-c	Describe the role of the highest governance body in reviewing the effectiveness of the organization's processes as described in 2-12-b, and report the frequency of this review.	Refer to FY2026 Sustainability Report, p. 25.

Disclosure			Response	
2-13	External assurance	2-13-a	Describe how the highest governance body delegates responsibility for managing the organization's impacts on the economy, environment, and people, including: i. whether it has appointed any senior executives with responsibility for the management of impacts ii. whether it has delegated responsibility for the management of impacts to other employees	Refer to FY2026 Sustainability Report, p. 25.
		2-13-b	Describe the process and frequency for senior executives or other employees to report back to the highest governance body on the management of the organization's impacts on the economy, environment, and people.	Refer to FY2026 Sustainability Report, p. 25.
2-14	Role of the highest governance body in sustainability reporting	2-14-a	Report whether the highest governance body is responsible for reviewing and approving the reported information, including the organization's material topics, and if so, describe the process for reviewing and approving the information.	Chief Manufacturing Excellence Officer, Dale Clark reviews and approves Birla Carbon's sustainability report.
		2-14-b	If the highest governance body is not responsible for reviewing and approving the reported information, including the organization's material topics, explain the reason for this.	N/A
2-15	Conflicts of interest 16	2-15-a	Describe the processes for the highest governance body to ensure that conflicts of interest are prevented and mitigated.	All employees, including those in the highest governing body, are required to sign a Code of Conduct which includes the following language: “Each Employee must avoid at all times any interest that might conflict or appear to conflict with the interests of the Company, or that might deprive the Company of the undivided loyalty of the Employee in business dealings. To this end, an Employee should not become involved in any situation that may create a personal interest in the situation or place the Employee under an obligation that may interfere with his or her primary duty to serve the Company at all times to the best of his or her ability.” Also, each member of the SMT is required to participate in ethics and code of conduct training to assist in identification and handling of conflicts of interest. In the rare event that a potential conflict of interest arises within the SMT, members are required to self-declare the conflict and are then excused from related discussions.
		2-15-b	Report whether conflicts of interest are disclosed to stakeholders, including, at a minimum, conflicts of interest relating to: i. cross-board membership ii. cross-shareholding with suppliers and other stakeholders iii. existence of controlling shareholders iv. related parties, their relationships, transactions, and outstanding balances	Code of Global Business Ethics and Compliance Standards

Disclosure				Response
2-16	Communication of critical concerns	2-16-a	Describe whether and how critical concerns are communicated to the highest governance body.	Our hotline is available for any Birla Carbon stakeholder to anonymously report, via telephone, text message, or email, any illegal or non-compliant behavior they observe. The hotline is run by an independent third party 24 hours a day, 365 days a year, and escalates issues to our Internal Audit Department and Deputy General Counsel.
		2-16-b	Report the total number and the nature of critical concerns that were communicated to the highest governance body during the reporting period.	Refer to FY2026 Sustainability Report, p. 21.
2-17	Collective knowledge of the highest governance body 4	2-17-a	Report measures taken to advance the collective knowledge, skills, and experience of the highest governance body on sustainable development.	Specific teams within the business responsible for sustainability-related programs will also provide progress updates directly to the SMT.
2-18	Evaluation of the performance of the highest governance body	2-18-a	Describe the processes for evaluating the performance of the highest governance body in overseeing the management of the organization's impacts on the economy, environment, and people.	Birla Carbon's SMT is evaluated based on the success of the business linked to the 2030 sustainability targets, which cover economic, environmental and social performance.
		2-18-b	Report whether the evaluations are independent or not, and the frequency of the evaluations.	The evaluations take place on an annual basis and will be reviewed by the Aditya Birla Group Chairman.
		2-18-c	Describe actions taken in response to the evaluations, including changes to the composition of the highest governance body and organizational practices.	The business underwent a restructuring to focus on its core business and growth of high value markets. While these changes were not done in response to performance evaluations related to the organization's impacts on the economy, environment, and people, these items remain a focus area for the business.
2-19	Remuneration policies	2-19-a	Describe the remuneration policies for members of the highest governance body and senior executives, including: i. fixed pay and variable pay ii. sign-on bonuses or recruitment incentive payments iii. termination payments iv. clawbacks v. retirement benefits	Annual compensation matters for all employees in Job Band 5 and above are linked to the annual incentive plan (AIP) and long-term incentive plans (LTIP) which the Chairman approves. These are tied directly to the business' approved annual operating plan and budget that establish the relevant performance metrics executives will be measured against annually and the performance of the business during the fiscal year. Each executive's personal performance is measured by a rigorous process of performance management throughout the year and linked, where relevant, to economic, environmental, and social performance objectives.
		2-19-b	Describe how the remuneration policies for members of the highest governance body and senior executives relate to their objectives and performance in relation to the management of the organization's impacts on the economy, environment, and people.	Compensation in this context includes, but is not limited to, cash or deferred payments, incentive and equity compensation, benefits, perquisites, employment, retention and/or termination/severance agreements, and any other programs which would be considered compensation by regulatory authorities.

Disclosure			Response	
2-20	Process to determine remuneration	2-20-a	Describe the process for designing its remuneration policies and for determining remuneration, including: i. whether independent highest governance body members or an independent remuneration committee oversees the process for determining remuneration ii. how the views of stakeholders (including shareholders) regarding remuneration are sought and taken into consideration iii. whether remuneration consultants are involved in determining remuneration and, if so, whether they are independent of the organization, its highest governance body and senior executives	All compensation actions for employees in Job Band 5 and above are subject to approval of the Chairman of the Aditya Birla Group, assisted by Group Human Resources and the office of the Chief Human Resources Officer (CHRO). The CHRO's office puts together the Compensation proposal for all employees in Job Band 3 and above including all the members of the SMT — and presents it to the Chief Operating Officer (COO). The COO then forwards the proposals to the Chief Executive Officer (CEO) for approval, which then is forwarded to the Group Human Resources department. Levels of remuneration are regularly benchmarked against similar positions in related industries through external resources. Mercer was used as Remuneration consultants for this benchmarking and it has no other relationship with Birla Carbon.
		2-20-b	Report the results of votes of stakeholders (including shareholders) on remuneration policies and proposals, if applicable.	
2-21	Annual total compensation ratio	2-21-a	Report the ratio of the annual total compensation for the organization's highest-paid individual to the median annual total compensation for all employees (excluding the highest-paid individual).	Due to the size of some Birla Carbon business units and the number of employees, compensation data is classified as business sensitive and cannot be disclosed due to confidentiality constraints.
		2-21-b	Report the ratio of the percentage increase in annual total compensation for the organization's highest-paid individual to the median percentage increase in annual total compensation for all employees (excluding the highest-paid individual).	
		2-21-c	Report contextual information necessary to understand the data and how the data has been compiled.	
4. Strategy, policies, and practices				
2-22	Statement on sustainable development strategy	2-22-a	Report a statement from the highest governance body or most senior executive of the organization about the relevance of sustainable development to the organization and its strategy for contributing to sustainable development.	Refer to FY2026 Sustainability Report, p. 1.

Disclosure			Response	
2-23	Policy commitments	2-23-a	Describe its policy commitments for responsible business conduct, including: i. the authoritative intergovernmental instruments that the commitments reference ii. whether the commitments stipulate conducting due diligence iii. whether the commitments stipulate applying the precautionary principle iv. whether the commitments stipulate respecting human rights	Our Human Rights policy refers to the requirements under the United Nations Global Compact. The policy commitments do stipulate conducting due diligence and respecting human rights as seen in our HR Policy.
		2-23-b	Describe its specific policy commitment to respect human rights, including: i. the internationally recognized human rights that the commitment covers ii. the categories of stakeholders, including at-risk or vulnerable groups, that the organization gives particular attention to in the commitment	Our HR policy specifically recognizes internationally proclaimed human rights such as the right to freedom from slavery and torture, freedom of opinion and expression, and the right to work and education. All employees are entitled to these rights, without discrimination. We recognize vulnerable groups such as indigenous peoples, women, migrant workers, and other minorities.
		2-23-c	Provide links to the policy commitments if publicly available, or, if the policy commitments are not publicly available, explain the reason for this.	https://www.birlacarbon.com/policies-codes-and-certificates/
		2-23-d	Report the level at which each of the policy commitments was approved within the organization, including whether this is the most senior level.	All policies are approved by the Chief Manufacturing Excellence Officer or other relevant SMT members. All policies are applicable to all Birla Carbon locations under operational control and all Birla Carbon employees.
		2-23-e	Report the extent to which the policy commitments apply to the organization's activities and to its business relationships.	All policies are applicable to all Birla Carbon locations under operational control and all Birla Carbon employees.
		2-23-f	Describe how the policy commitments are communicated to workers, business partners, and other relevant parties.	All employees are required annually to undergo training on our Code of Global Business Ethics and Compliance Standards and to acknowledge having received and read the Code of Ethics (CoE). Other policies are posted on our website for access and reviewed every five years for updates. Some policy commitments are captured through Sustainability KPIs which are communicated internally through quarterly reports such as data privacy and anti-trust training. See specific policies for extension to contractors, vendors, and/or customers.
2-24	Embedding policy commitments	2-24-a	Describe how it embeds each of its policy commitments for responsible business conduct throughout its activities and business relationships, including: i. how it allocates responsibility to implement the commitments across different levels within the organization ii. how it integrates the commitments into organizational strategies, operational policies, and operational procedures iii. how it implements its commitments with and through its business relationships iv. training that the organization provides on implementing the commitments	To embed high ethical standards across our entire operation, we formally train every employee annually, who must then sign a document confirming their compliance with our Code of Ethics (CoE). The CoE covers our policies on fair competition, antitrust, freedom from discrimination and harassment or other abusive situations, and anti-money laundering. Last year, we mentioned the source for this as “Ethics and Human Rights.”

Disclosure			Response	
2-25	Processes to remediate negative impacts	2-25-a	Describe its commitments to provide for or cooperate in the remediation of negative impacts that the organization identifies it has caused or contributed to.	Please see our Sustainability Report to understand remediation of negative impacts and grievances. Additionally, please refer to our internal audit function and related discussion of it in the report. Our internal audit process investigates possible negative impacts and identifies corrective measures with relevant management teams. Currently, there is not a system in place to assess effectiveness.
		2-25-b	Describe its approach to identify and address grievances, including the grievance mechanisms that the organization has established or participates in.	We request that our employees voice any concerns or grievances they have about our operations, other employees, or our products, and we expect our contractors and suppliers to do the same. To this end, we provide reporting channels enabling them to do so. Our hotline is available for any Birla Carbon stakeholder to anonymously report, via telephone, text message or email, any illegal or non-compliant behavior they observe. The hotline is run by an independent third party 24 hours a day, 365 days a year, and escalates issues to our Internal Audit Department and Corporate Counsel. Employees may ask questions concerning actual or potential situations, and calls made to the hotline are handled in full compliance with local law. Depending upon the issues, these are then investigated by a team of auditors and/or HR professionals. The hotline is available at all our plants and offices.
		2-25-c	Describe other processes by which the organization provides for or cooperates in the remediation of negative impacts that it identifies it has caused or contributed to.	Our internal audit team conducts regular audits across the business, covering financial, compliance, and operational reviews.
		2-25-d	Describe how the stakeholders who are the intended users of the grievance mechanisms are involved in the design, review, operation, and improvement of these mechanisms.	Refer to FY2026 Sustainability Report, p. 21.
		2-25-e	Describe how the organization tracks the effectiveness of the grievance mechanisms and other remediation processes, and report examples of their effectiveness, including stakeholder feedback.	Refer to FY2026 Sustainability Report, p. 30.
2-26	Mechanisms for seeking advice and raising concerns 16	2-26-a	Describe the mechanisms for individuals to: i. seek advice on implementing the organization's policies and practices for responsible business conduct ii. raise concerns about the organization's business conduct	Refer to FY2026 Sustainability Report, p. 56.
2-27	Compliance with laws and regulations	2-27-a	Report the total number of significant instances of non-compliance with laws and regulations during the reporting period, and a breakdown of this total by: i. instances for which fines were incurred ii. instances for which non-monetary sanctions were incurred	Below are our fines & penalties details for FY26: Jining, China • Government inspection identified 23 findings, including one significant risk related to hot work/welding permit documentation. • A fine of RMB 37,000, approximately \$5,211, was issued. • All findings were reportedly closed and submitted to the government. Korea Two penalty cases totaling approximately \$884: • PSM implementation assessment/inspection penalty: \$774 • VAT filing amendment related to export timing: \$110

Disclosure			Response
2-27	Compliance with laws and regulations	2-27-b	Report the total number and the monetary value of fines for instances of noncompliance with laws and regulations that were paid during the reporting period, and a breakdown of this total by: i. fines for instances of non-compliance with laws and regulations that occurred in the current reporting period ii. fines for instances of non-compliance with laws and regulations that occurred in previous reporting periods
		2-27-c	Describe the significant instances of noncompliance.
		2-27-d	Describe how it has determined significant instances of non-compliance.
2-28	Membership associations 17	2-28-a	Report industry associations, other membership associations, and national or international advocacy organizations in which it participates in a significant role. • International Carbon Black Association (ICBA) • World Business Council for Sustainable Development (WBCSD) • Brazilian Chemical Industry Association (ABIQUM) • Risk Management Society (RIMS) • North American Product Safety and Regulatory Committee (NAPSRC) • European Product Safety and Regulatory Committee (EPSRC) • Asian Product Safety and Regulatory Committee (APSRC) • Sustainability Leadership Forum (SLF) • American Society for Testing and Materials (ASTM) • Decarb Connect • American Centre for Life Cycle Assessment (ACLCA) • Nanocarbon Netzwerk (Nanocarbon Network) • CEFIC (Conseil européen des fédérations de l'industrie chimique) • IPCEI Batteries (Important Project of Common European Interest) • BEPA (Batteries European Partnership Association) • CEO Action for Diversity and Inclusion™ • American Chemical Engineering Membership • National Safety Council (NSC)
5. Stakeholder engagement			
2-29	Approach to stakeholder engagement 17	2-29-a	Describe its approach to engaging with stakeholders, including: i. the categories of stakeholders it engages with, and how they are identified ii. the purpose of the stakeholder engagement iii. how the organization seeks to ensure meaningful engagement with stakeholders Refer to FY2026 Sustainability Report, p. 6.
2-30	Collective bargaining agreements 8	2-30-a	Report the percentage of total employees covered by collective bargaining agreements. Refer to FY2026 Sustainability Report, p. 21.
		2-30-b	For employees not covered by collective bargaining agreements, report whether the organization determines their working conditions and terms of employment based on collective bargaining agreements that cover its other employees or based on collective bargaining agreements from other organizations. We are committed to absolute fairness when it comes to employee concerns such as wages, working hours, benefits and conflict-resolution processes.

GRI 3: Material Topics 2021

Our process to determine material topics and list of material topics is included below. The below disclosures include: the actual and potential, negative and positive impacts on the economy, environment, and people, including impacts on their human rights; whether the organization is involved with the negative impacts through its activities or as a result of its business relationships, and a description of the activities or business relationships; policies or commitments regarding the material topic; actions taken to manage the topic and related impacts; processes used to track the effectiveness of the actions; goals, targets, and indicators used to evaluate progress; the effectiveness of the actions, including progress toward the goals and targets; lessons learned and how these have been incorporated into the organization's operational policies and procedures; and how engagement with stakeholders has informed the actions taken and how it has informed whether the actions have been effective.

Disclosure				Response
3-1	Process to determine material topics	3-1-a	Describe the process the organization has followed to determine its material topics, including: i. how it has identified actual and potential, negative and positive impacts on the economy, environment, and people, including impacts on their human rights, across its activities and business relationships ii. how it has prioritized the impacts for reporting based on their significance	Our Sustainability Steering Committee (SSC) uses quantitative analyses, such as employee surveys and Health, Safety, and Environmental (HSE) metrics, and qualitative analyses, such as customer feedback and community input, to determine the materiality of our key sustainability issues. They consider the influence of stakeholder assessments and the significance of our economic, environmental, and social impacts. The SSC attributed each issue to a material topic, whether internal or external, relevant to the organization. Results were subsequently approved by the Chief Manufacturing Excellence Officer, on behalf of Birla Carbon's Senior Management Team. Our materiality assessment has been ranked according to the level of interest of our major stakeholder groups and business impact for Birla Carbon.
		3-1-b	Specify the stakeholders and experts whose views have informed the process of determining its material topics.	
3-2	List of Material Topics	3-2-a	List its material topics.	Material environmental topics include: Greenhouse gas emissions; Energy; Water; Air emissions; Circularity Material social topics include: Health & Safety; Human Rights; Diversity, Equity, and inclusion; Community engagement; Employee engagement Material governance topics include: Ethics; Governance; Customer engagement; Sustainable procurement; Business continuity; Global presence Material company specific topics include: Product stewardship; Innovation; Product consistency
		3-2-b	Report changes to the list of material topics compared to the previous reporting period.	To effectively consider internal and external impacts, we continually review the challenges that are most relevant to our business. Separate from our FY2022 materiality assessment, Birla Carbon conducted a double materiality assessment in 2024 to prepare to comply with international sustainability disclosure requirements such as the Corporate Sustainability Reporting Directive (CSRD).
GRI 204: Procurement Practices 2016				
204-1	Proportion of spending on local suppliers	204-1-a	Percentage of the procurement budget used for significant locations of operation that is spent on suppliers local to that operation (such as percentage of products and services purchased locally).	At the plant level, Birla Carbon sources the majority of its goods and services from local suppliers, supporting regional economies and minimizing transportation-related impacts. The primary exceptions are feedstock oil and major engineering equipment, which are typically procured through corporate-level contracts due to their strategic and specialized nature. While this approach contributes to localized sourcing, Birla Carbon recognizes that tracking and measuring procurement-related transportation impacts remains an area for improvement. To address this gap, the company plans to develop and implement the necessary measurement and data collection tools over the next 12 months.
		204-1-b	Specify the organization's geographical definition of 'local'.	
		204-1-c	Specify the definition used for 'significant locations of operation.	

Disclosure				Response
GRI 205: Anti-corruption 2016				
205-1	Operations assessed for risks related to corruption 16	205-1-a	Total number and percentage of operations assessed for risks related to corruption.	100% of Birla Carbon's plants are analyzed for risks at least every two years by the internal audit team. The Risk Committee is periodically updated on the key audit findings and their action plan implementation status.
		205-1-b	Significant risks related to corruption identified through the risk assessment.	There is no specific risk assessment process for corruption. This is addressed as part of the financial internal audit process. The Company also maintains a global Hotline for employees to anonymously report issues such as regulatory violations, harassment, corrupt practices, etc. Reports from this hotline are investigated by Corporate Legal.
205-2	Communication and training about anti-corruption policies and procedures 16	205-2-a	Total number and percentage of operations assessed for risks related to corruption.	Birla Carbon has communicated and provided training on its anti-corruption policies and procedures (Code of Ethics) to 100% of its employees annually, including governance body members and business partners, as part of our standard Terms and Conditions (T&Cs).
		205-2-b	Significant risks related to corruption identified through the risk assessment.	All suppliers, distributors, and agents go through T&Cs of purchase.
		205-2-c	Total number and percentage of business partners that the organization's anticorruption policies and procedures have been communicated to, broken down by type of business partner and region. Describe if the organization's anti-corruption policies and procedures have been communicated to any other persons or organizations.	
		205-2-d	Total number and percentage of governance body members that have received training on anti-corruption, broken down by region.	
		205-2-e	Total number and percentage of employees that have received training on anticorruption, broken down by employee category and region.	
205-3	Confirmed incidents of corruption and actions taken 16	205-3-a	Total number and nature of confirmed incidents of corruption.	In FY2026, we received 18 calls to the hotline, but none of them included allegations of corruption.
		205-3-b	Total number of confirmed incidents in which employees were dismissed or disciplined for corruption.	N/A
		205-3-c	Total number of confirmed incidents when contracts with business partners were terminated or not renewed due to violations related to corruption.	N/A
		205-3-d	Public legal cases regarding corruption brought against the organization or its employees during the reporting period and the outcomes of such cases.	N/A

Disclosure				Response
GRI 206: Anti-competitive Behavior 2016				
206-1	Legal actions for anti-competitive behavior, anti-trust, and monopoly practices 16	206-1-a	Number of legal actions pending or completed during the reporting period regarding anti-competitive behavior and violations of antitrust and monopoly legislation in which the organization has been identified as a participant.	Birla Carbon has not been involved in any legal actions pending or completed during the reporting period regarding anti-competitive behavior, violations of antitrust, or monopoly legislation.
		206-1-b	Main outcomes of completed legal actions, including any decisions or judgements.	
GRI 301: Materials 2016				
301-1	Materials used by weight or volume 1213	301-1-a	Total weight or volume of materials that are used to produce and package the organization's primary products and services during the reporting period, by: i. Non-renewable materials used ii. Renewable materials used	Natural Gas: 116,441 kNm ³ Oil Feedstock: 2,610,979 tonnes Raw materials are non-renewable and sourced from external suppliers. The data is calculated through direct measurement.
301-2	Recycled input materials used or volume 1213	301-2-a	Percentage of recycled input materials used to manufacture the organization's primary products and services.	The use of recycled feedstock oil for the production of furnace carbon black presents challenges for product quality and the production process itself. Despite these challenges, Birla Carbon has conducted several successful production runs with tire pyrolysis oils (TPO) and tall oil pitch (TOP) in FY2024, FY2025 and again in FY2026. TPO is a circular oil coming from the pyrolysis of end-of-life tires while TOP is a by-product of wood pulp manufacturing. The resulting Continua™ sustainable carbon black (sCB) products are now commercial and being tested by several of our customers.
301-3	Reclaimed products and their packaging materials or volume	301-3-a	Percentage of reclaimed products and their packaging materials for each product category.	We recycle as much as possible our off-spec material back into our manufacturing process. The amount of packing material (i.e., pallets, big bags) we use is limited, but we strive to recycle as much as possible. We returned 39,517 recycled bags in FY2026.
		301-3-b	How the data for this disclosure have been collected.	Raw materials to produce carbon black are non-renewable and sourced from external suppliers. The data is calculated through direct measurement.

Disclosure			Response	
GRI 302: Energy 2016				
302-1	Energy consumption within the organization 71213	302-1-a	Total fuel consumption within the organization from non-renewable sources, in joules or multiples, and including fuel types used.	Birla Carbon's energy consumption has been provided in energy intensity values due to the commercial sensitivity of this information in actual values - see disclosure 302-3 below.
		302-1-b	Total fuel consumption within the organization from renewable sources, in joules or multiples, and including fuel types used.	At Birla Carbon, sourcing traditional renewable energy for Carbon Black operations is immaterial to our overall footprint. Instead, because heat is a direct co-product of our manufacturing operations, our primary sustainability effort is focused on maximizing energy recovery from our manufacturing processes.
		302-1-c	In joules, watt-hours or multiples, the total: i. electricity consumption ii. heating consumption iii. cooling consumption iv. steam consumption	Our progress in this area is highly measurable and commendable. Currently, 16 out of our 18 Carbon Black facilities are energy positive. This means we self-generate our own electricity and successfully sell the excess back to the grid or third parties in the form of electricity, steam, or tail gas.
		302-1-d	In joules, watt-hours or multiples, the total: i. electricity sold ii. heating sold iii. cooling sold iv. steam sold	
		302-1-e	Total energy consumption within the organization, in joules or multiples.	
		302-1-f	Standards, methodologies, assumptions, and/or calculation tools used.	Oil (non-production), natural gas (non-production), electricity, steam, tail gas, compressed air, and hot water consumption are included. Oil (non-production) consumption is measured at each facility and entered into data management systems. Natural gas, electricity, and steam consumption from third-parties are based on purchasing records. Self-generated and consumed energy is measured via metering at facilities.
		302-1-g	Source of the conversion factors used.	Site-specific gross calorific value (GCV) used for natural gas (non-production); conversion factor of 3.841 used to convert MWh to MkCal for power; conversion factor of 780 used to convert MWh of steam to MkCal; tail gas conversion factors varied by site; water heating conversion factors varied by site; compressed air conversion factors varied by site; used conversion factor of 4.187 to convert MkCal to GJ.
302-2	Energy consumption outside of the organization 71213	302-2-a	Energy consumption outside of the organization, in joules or multiples.	Upstream: Extraction, transport, refining and distribution of raw materials: 9.60 GJ/tonne of carbon black. Downstream: Transportation and distribution of products: 1.67 GJ/tonne carbon black.
		302-2-b	Standards, methodologies, assumptions, and/or calculation tools used.	Our most recent LCA of carbon black was completed in March 2024. Primary data for feedstock, energy usage, water consumption, and auxiliary materials were collected from Birla Carbon's manufacturing plants. Background process data were sourced from LCI databases. Birla Carbon's most recent LCA study is ISO 14040/14044 compliant and ISO 14044 conformant.
		302-2-c	Source of the conversion factors used.	Physical allocation approach was chosen to calculate the LCA environmental footprint of the production of 1 tonne of carbon black.

Disclosure			Response	
302-3	Energy Intensity 7 12 13	302-3-a	Energy intensity ratio for the organization.	Birla Carbon's energy consumption intensity in FY2026 was 12.56 GJ/tonne of carbon black.
		302-3-b	Organization-specific metric (the denominator) chosen to calculate the ratio.	Organization specific metric is tonnes of carbon black production.
		302-3-c	Types of energy included in the intensity ratio; whether fuel, electricity, heating, cooling, steam, or all.	All types of energy consumed are included in calculation.
		302-3-d	Whether the ratio uses energy consumption within the organization, outside of it, or both.	Only energy consumed within the organization is included in ratio.
302-4	Reduction of energy consumption 7 12 13	302-4-a	Amount of reductions in energy consumption achieved as a direct result of conservation and efficiency initiatives, in joules or multiples [exclude reductions resulting from reduced production capacity or outsourcing].	We have not completed any energy reduction initiatives in FY2026.
		302-4-b	Source of the conversion factors used.	
		302-4-c	Energy consumption outside of the organization, in joules or multiples.	
		302-4-d	Standards, methodologies, assumptions, and/or calculation tools used.	
302-5	Reductions in energy requirements of products and services 7 9 12 13	302-5-a	Reductions in energy requirements of sold products and services achieved during the reporting period, in joules or multiples.	Information unavailable. Birla Carbon is working to develop and produce new grades of carbon black and carbon materials which are easier to incorporate into customer manufacturing processes and products. While Birla Carbon's customers may measure the corresponding energy gain in their manufacturing processes, Birla Carbon has no access to quantify this information due to the commercial sensitivity of the tire, rubber, plastic, or ink formulations. Each manufacturing process varies, and it is outside of Birla Carbon's control to consider in a generic formulation all the factors which affect the energy measurement.
		302-5-b	Basis for calculating reductions in energy consumption, such as base year or baseline, including the rationale for choosing it.	
		302-5-c	Standards, methodologies, assumptions, and/or calculation tools used.	

Disclosure			Response
GRI 303: Water and Effluents 2018			
303-1	Interactions with water as a shared resource 6 12	303-1-a	A description of how the organization interacts with water, including how and where water is withdrawn, consumed, and discharged, and the water-related impacts the organization has caused or contributed to, or that are directly linked to its operations, products, or services by its business relationships (e.g., impacts caused by runoff).
		303-1-b	A description of the approach used to identify water-related impacts, including the scope of assessments, their timeframe, and any tools or methodologies used.
		303-1-c	A description of how water-related impacts are addressed, including how the organization works with stakeholders to steward water as a shared resource, and how it engages with suppliers or customers with significant water related impacts.
		303-1-d	An explanation of the process for setting any water-related goals and targets that are part of the organization's approach for managing water and effluents, and how they relate to public policy and the local context of each are with water stress.
303-2	Management of water discharge related impacts 6 12	303-2-a	A description of any minimum standards set for the quality of effluent discharge, and how these minimum standards were determined, including: i. ii. iii. iv. how standards for facilities operating in locations with no local discharge requirements were determinedany internally developed water quality standards or guidelinesany sector-specific standards consideredwhether the profile of the receiving waterbody was considered
303-2	Water withdrawal 6 12	303-3-a	Total water withdrawal from all areas in megaliters, and a breakdown of this total by the following sources, if applicable: i. ii. iii. iv. v. Surface waterGroundwaterSeawaterProduced waterThird-party water i. ii. iii. iv. v. Surface water: 236,433 megalitersGroundwater: 3,950 megalitersSeawater: 0 megalitersProduced water: 0 megalitersThird-party water: 4,819 megaliters

Disclosure		Response
	303-3-b Total water withdrawal from all areas with water stress in megaliters, and a breakdown of this total by the following sources, if applicable: i. Surface water ii. Groundwater iii. Seawater iv. Produced water v. Third-party water, and a breakdown of this total by the withdrawal sources listed in i-iv	I. Surface water: 804 megaliters ii. Groundwater: 1,123 megaliters iii. Seawater: 0 megaliters iv. Produced water: 0 megaliters v. Third-party water: 2,265 megaliters Surface water, groundwater, and third-party water volumes are directly measured via metering. Rainwater and water recycled from other plant operations are directly measured via metering at some locations and are estimated at others based on rainfall data for the area.
	303-3-c A breakdown of total water withdrawal from each of the sources listed in Disclosures 303-3-a and 303-3-b in megaliters by the following categories: i. Freshwater (≤ 1,000 mg/L Total Dissolved Solids) ii. Other water (> 1,000 mg/L Total Dissolved Solids)	i. Freshwater (≤ 1,000 mg/L Total Dissolved Solids): 231,603 megaliters ii Other water (> 1,000 mg/L Total Dissolved Solids): 0 megaliters
	303-3-d Any contextual information necessary to understand how the data have been compiled, such as any standards, methodologies, and assumptions used.	Surface water, groundwater, and municipal water volumes are directly measured via metering. Rainwater and water recycled from other plant operations are directly measured via metering at some locations and are estimated at others based on rainfall data for the area. The increase in withdrawal of fresh surface water is for the operation of air pollution control equipment. The SOx scrubber requires water to be cycled through it from an intracoastal waterway; all of the water is returned to the intracoastal waterway in like condition.
303-4	Water discharge	
	303-4-a Total water discharge to all areas in megaliters, and a breakdown of this total by the following types of destination, if applicable: i. Surface water ii. Groundwater iii. Seawater iv. Third-party water, and the volume of this total sent for use to other organizations, if applicable	I. Surface water: 231,603 megaliters ii. Groundwater: 0 megaliters iii. Seawater: 0 megaliters iv. Third-party water, and the volume of this total sent for use to other organizations, if applicable: 227,820 megaliters
	303-4-b A breakdown of total water discharge to all areas in megaliters by the following categories: i. Freshwater (≤1,000 mg/L Total Dissolved Solids) ii. Other water (>1,000 mg/L Total Dissolved Solids)	I. Freshwater (≤ 1,000 mg/L Total Dissolved Solids): 231,603 megaliters ii. Other water (> 1,000 mg/L Total Dissolved Solids): 0 megaliters
	303-4-c Total water discharge to all areas with water stress in megaliters, and a breakdown of this total by the following categories: i. Freshwater (≤ 1,000 mg/L Total Dissolved Solids) ii. Other water (> 1,000 mg/L Total Dissolved Solids)	i. Freshwater (≤ 1,000 mg/L Total Dissolved Solids): 0 megaliters ii. Other water (> 1,000 mg/L Total Dissolved Solids): 0 megaliters

Disclosure			Response	
		303-4-d	Priority substances of concern for which discharges are treated, including: i. how priority substances of concern were defined, and any international standard, authoritative list, or criteria used. ii. the approach for setting discharge limits for priority substances of concern iii. number of incidents of non-compliance with discharge limits	Oil and Total Suspended Solids are the priority substances of concern. Carbon black or other suspended solids in the water stream could influence the natural turbidity of receiving waters. Treatment through settling ponds and other necessary methods prior to discharge are done to comply with local effluent quality standards. Minimal discharge of oil and grease in storm water collection and conveyance systems on-site can also have potential impact. Containment and treatment of storm water through oil/water separator or other measures are implemented to avert the impact.
		303-4-e	Any contextual information necessary to understand how the data have been compiled, such as any standards, methodologies, and assumptions used.	Surface water, groundwater, and third-party water volumes are directly measured via metering. Rainwater and water recycled from other plant operations are directly measured via metering at some locations and are estimated at others based on rainfall data for the area.
303-5	Water consumption	303-5-a	Total water consumption from all areas in megaliters.	Water consumption for our manufacturing process for all sites is estimated to be 6,457 megaliters in FY2026.
		303-5-b	Total water consumption from all areas with water stress in megaliters.	Water consumption for our manufacturing process of sites in water-stressed areas is estimated to be 2,724 megaliters.
		303-5-c	Change in water storage in megaliters, if water storage has been identified as having a significant water-related impact.	Water storage at our sites is not expected to have a significant impact.
		303-5-d	Any contextual information necessary to understand how the data have been compiled, such as any standards, methodologies, and assumptions used, including whether the information is calculated, estimated, modeled, or sourced from direct measurements, and the approach taken for this, such as the use of any sector-specific factors.	Water consumption for our manufacturing process is estimated based on internal engineering models. This excludes water consumed for power generation, environmental controls, steam consumption, and ancillary activities (i.e. floor washing).
GRI 305: Emissions 2016				
305-1	Direct (Scope 1) GHG emission 3 12 13	305-1-a	Gross direct (Scope 1) GHG emissions in metrics tons of CO ₂ equivalent.	3,369,431 tCO ₂ e
		305-1-b	Gases included in the calculation; whether CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , or all.	CO ₂ , CH ₄ , and N ₂ O are included in the calculation.
		305-1-c	Biogenic CO ₂ emissions in metrics tons of CO ₂ equivalent.	No biogenic CO ₂ emissions.
		305-1-d	Base year for the calculation, if applicable, including: i. the rationale for choosing it ii. emissions in the base year iii. the context for any significant changes in emissions that triggered recalculations of base year emissions	FY2015 is taken as the baseline year because this is the first year reliable direct GHG emission data were available for all plants. Base year Scope 1 emissions were 3,523,847 tonnes of CO ₂ e.
		305-1-e	Source of the emission factors and the global warming potential (GWP) rates used, or a reference to the GWP source.	Emission factors for all facilities, with the exception of those in India, are sourced from 2006 IPCC (AR6 GWP) Guidelines for National Greenhouse Gas Inventories, Default Emission Factors for Stationary Combustion in Manufacturing Industries and Construction.

Disclosure				Response	
305-2	Energy indirect (Scope 2) GHG emissions	31213	305-1-f	Consolidation approach for emissions; whether equity share, financial control, or operational control.	Consolidation approach for emissions is based on operational control.
			305-1-g	Standards, methodologies, assumptions, and/or calculation tools used.	All the numbers are calculated in SINAI, a carbon accounting system. SINAI follows the GHG Protocol Corporate Standard for calculating Scope 1 GHG emissions.
			305-2-a	Gross location-based energy indirect (Scope 2) GHG emissions in metric of CO ₂ equivalent.	46,678 tCO ₂ e
			305-2-b	If applicable, gross market-based energy indirect (Scope 2) GHG emissions in metric tons of CO ₂ equivalent.	Market-based energy indirect GHG emissions not applicable.
			305-2-c	Gases included in the calculation; whether CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF6, NF3, or all.	CO ₂ , CH ₄ , and N ₂ O are included in the calculation.
			305-2-d	Base year for the calculation, if applicable, including: i. the rationale for choosing it ii. emissions in the base year iii. the context for any significant changes in emissions that triggered recalculations of base year emissions	Base year emissions not applicable for absolute Scope 2 emission.
			305-2-e	Source of the emission factors and the global warming potential (GWP) rates used, or a reference to the GWP source.	Emission factors for purchased electricity are sourced from IEA 2025. Emission factors for purchased steam, compressed air, and hot water are sourced from US EPA 2025.
			305-2-f	Consolidation approach for emissions; whether equity share, financial control, or operational control.	Consolidation approach for emissions is based on operational control.
			305-2-g	Standards, methodologies, assumptions, and/or calculation tools used.	Scope 2 emissions are calculated through SINAI.
			305-3	Other indirect (Scope 3) GHG emissions	31213
305-3-b	Gases included in the calculation; whether CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF6, NF3, or all.	CO ₂ , CH ₄ , and N ₂ O are included in the calculation.			
305-3-c	Other indirect (Scope 3) GHG emissions categories and activities included in the calculation.	The calculation includes the upstream transport, business travel, employee commute, purchase of goods and services, capital goods, fuel and energy activities not included in scope 1 and 2, upstream and downstream lead assets, waste generated in operations, use of sold products, end of life of sold products, and investments.			
305-3-d	Base year for the calculation, if applicable, including: i. the rationale for choosing it ii. emissions in the base year iii. the context for any significant changes in emissions that triggered recalculations of base year emissions	FY2013 is taken as the baseline year because comprehensive and reliable energy data was not available for all plants in previous years. Base year Scope 3 emissions were 1,248,575 tCO ₂ e.			

Disclosure				Response
		305-3-e	Source of the emission factors and the global warming potential (GWP) rates used, or a reference to the GWP source.	Consolidation approach for emissions is based on operational control.
		305-3-f	Standards, methodologies, assumptions, and/or calculation tools used.	Scope 3 emissions are calculated in SINAI using a combination of primary data and spend based data. Data required for the Scope 3 calculation was obtained directly from Birla Carbon's manufacturing plants, US EPA EEIO (2022 without margin), IEA 2025 and Ecoinvent (v3.12) 2025. The impact assessment method used to quantify the global warming potential (GWP) impact was IPCC AR6 GWP 100.
305-4	GHG emissions intensity 3 12 13	N/A	N/A	Confidentiality constraints. Absolute emissions intensity data is commercially sensitive.
305-5	Reduction of GHG emissions 3 12 13	305-5-a	GHG emissions reduced as a direct result of reduction initiatives, in metric tons of CO ₂ equivalent.	Birla Carbon experienced a decrease in Scope 1 emissions of approximately 204,577 tonnes and Scope 2 emission decrease of approximately 5,573 tonnes.
		305-5-b	Gases included in the calculation; whether CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , or all.	CO ₂ , CH ₄ , and N ₂ O are included in the calculation.
		305-5-c	Base year or baseline, including the rationale for choosing it.	Comparisons are made to the previous GRI reporting year (FY2025).
		305-5-d	Scopes in which reductions took place; whether direct (Scope 1), energy indirect (Scope 2), and/or other indirect (Scope 3).	Scope 1, Scope 2, and Scope 3.
		305-5-e	Standards, methodologies, assumptions, and/or calculation tools used.	Same as reported in 305-1 and 305-2.
305-6	Emissions of ozone-depleting substances (ODS) 3 13	N/A	N/A	Not applicable. Emissions of ozone-depleting substances are deemed immaterial to Birla Carbon due to the nature of its manufacturing process and scale of its direct CO ₂ emissions.
305-7	Nitrogen oxides (NOx), sulfur oxides (SOx), and other significant air emissions	305-7-a	Significant air emissions, in kilograms or multiples, for each of the following: i. NO _x ii. SO _x iii. Persistent organic pollutants (POP) iv. Volatile organic compounds (VOC) v. Hazardous air pollutants (HAP) vi. Particulate matter (PM) vii. Other standard categories of air emissions identified in relevant regulations	Gross NO _x : 3,428 t Gross SO _x : 10,547 t Gross Volatile organic compounds (VOC): 102 t Gross Particulate matter (PM): 612 t
		305-7-b	Source of the emission factors used.	The air emissions were measured through a direct continuous emissions monitoring system. Where direct emissions are measured, emission factors are sourced based on local regulatory requirements and guidelines.
		305-7-c	Standards, methodologies, assumptions, and/or calculation tools used.	The default methodology was direct measurement. Emissions were calculated using a mass balance when direct measurement was not available.

Disclosure			Response		
GRI 306: Waste 2016					
306-1	Waste generation and significant waste related impacts 3 6 12	306-1-a	For the organization's significant actual and potential waste-related impacts, a description of: i. the inputs, activities, and outputs that lead or could lead to these impacts ii. whether these impacts relate to waste generated in the organization's own activities or to waste generated upstream or downstream in its value chain	The carbon black production process generates very little landfilled waste overall due to the limited number of raw materials (feedstock oil and water) used in our process. The majority of the hazardous waste is generated from required quality testing/ analysis. The teams are constantly looking at how the use of hazardous materials can be minimized or safer alternatives used for testing and analysis. Some of our ancillary processes required for environmental compliance, such as flue gas desulfurization, generate a significant amount of gypsum byproduct. However, we have identified valuable reuse options for gypsum at all of our facilities or are using alternative technologies to eliminate the gypsum byproduct. For the carbon black industry, the majority of potential waste impacts are downstream in our value chain. Approximately 70% of our carbon black goes into tires which can often have limited opportunities for repurposing. Through our Continua™ product line, we are, however, significantly contributing to bring a circular solution to our customers to close the loop fully. Our Continua™ sustainable carbonaceous materials produced in Italy and India are derived from the pyrolysis of end-of-life tires and used to produce new tires and other plastics or rubber compounds.	
		306-2	Management of significant waste-related impacts 3 12	306-2-a Actions, including circularity measures, taken to prevent waste generation in the organization's own activities and upstream and downstream in its value chain, and to manage significant impacts from waste generated. 306-2-b If the waste generated by the organization in its own activities is managed by a third party, a description of the processes used to determine whether the third party manages the waste in line with contractual or legislative obligations. 306-2-c Base year or baseline, including the rationale for choosing it.	We have revised our Global Waste Management Standard as of August 2026 which requires all of our facilities to evaluate and implement waste minimization opportunities on an annual basis. Where we cannot eliminate or reduce a waste stream, we try to find vendors to reuse or recycle the waste. For example, our site in Thailand has identified a vendor for composting their gypsum. We encourage our customers to accept carbon black in bulk delivery systems (i.e., truck or rail car) when possible. We are also exploring opportunities to improve the capacity and quality of packaging takeback and reuse programs at some of our facilities and source biodegradable packaging materials. For example, our Jining and Cubataão sites reuse super sacks for the same grade to reduce packaging waste. In line with local regulations and our Waste Management Standard, the HSE Managers at our sites are required to qualify/ evaluate companies providing waste transportation and disposal services. This requirement is verified by a third party during our audits conducted every two years. Waste is a focal point of our internal compliance auditing process conducted on-site every 24 months. Our waste storage and disposal volumes are entered into our Environmental Information Management System (Enablon) by a site representative on a monthly basis. This data is verified by our Global Sustainability Manager and reported in this index.
		306-3	Waste generated 3 12	306-3-a Total weight of waste generated in metric tons, and a breakdown of this total by composition of the waste. 306-3-b Contextual information necessary to understand the data and how the data has been compiled.	Total waste generated: 30,240 t Hazardous waste: 709 t Non-hazardous waste: 29,531 t While our total waste generation was relatively flat year-over-year, we increased hazardous waste disposal at our Weifang and Nanocyl™ sites, including tank and pond cleaning, equipment replacement and plant turnarounds also influenced waste volumes and treatment routes.

Disclosure			Response	
GRI 306: Waste 2016				
306-4	Waste diverted from disposal 312	306-4-a	Total weight of waste diverted from disposal in metric tons, and a breakdown of this total by composition of the waste.	Total hazardous waste diverted: 28 t Total non-hazardous waste diverted: 19,700 t
		306-4-b	Total weight of hazardous waste diverted from disposal in metric tons, and a breakdown of this total by the following recovery operations: i. Preparation for reuse ii. Recycling iii. Other recovery operations	Hazardous waste: I. Preparation for reuse: 20 t ii. Recycling: 8 t iii. Other recovery operations: 0 t
		306-4-c	Total weight of non-hazardous waste diverted from disposal in metric tons, and a breakdown of this total by the following recovery operations: Preparation for reuse i. Preparation for reuse ii. Recycling iii. Other recovery operations	I. Preparation for reuse: 4,080 t ii. Recycling: 15,616 t iii. Other recovery operations: 4 t
		306-4-d	For each recovery operation listed in Disclosures 306-4-b and 306-4-c, a breakdown of the total weight in metric tons of hazardous waste and of non-hazardous waste diverted from disposal: i. onsite ii. offsite	Not applicable. We do not track our wastes in terms of onsite and offsite disposal.
		306-4-e	Contextual information necessary to understand the data and how the data has been compiled.	The waste disposal method is determined by Birla Carbon except for landfill disposal which is a default of the waste disposal contractor.
306-5	Waste directed to disposal 3612	306-5-a	Total weight of waste directed to disposal in metric tons, and a breakdown of this total by composition of the waste.	Hazardous: 681 t Non-hazardous: 10,597 t
		306-5-b	Total weight of hazardous waste directed to disposal in metric tons, and a breakdown of this total by the following disposal operations: i. Incineration (with energy recovery) ii. Incineration (without energy recovery) iii. Landfilling iv. Other disposal operations	Hazardous: i. Incineration (with energy recovery): 55 t ii. Incineration (without energy recovery): 328 t iii. Landfilling: 297 t iv. Other disposal operations: 0 t
		306-5-c	Total weight of non-hazardous waste directed to disposal in metric tons, and a breakdown of this total by the following disposal operations: i. Incineration (with energy recovery) ii. Incineration (without energy recovery) iii. Landfilling iv. Other disposal operations	Non-hazardous: i. Incineration (with energy recovery): 622 t ii. Incineration (without energy recovery): 235 t iii. Landfilling: 9,740 t iv. Other disposal operations: 0 t

Disclosure			Response
	306-5-d	For each disposal operation listed in Disclosures 306-5-b and 306- 5-c, a breakdown of the total weight in metric tons of hazardous waste and of non-hazardous waste directed to disposal: i. onsite ii. offsite	Not applicable. We do not track our wastes in terms of onsite and offsite disposal.
	N/A	Contextual information necessary to understand the data and how the data has been compiled.	No additional contextual information needed.
GRI 308: Supplier Environmental Assessment 2016			
308-1	New suppliers that were screened using environmental criteria	308-1-a Percentage of new suppliers that were screened using environmental criteria.	100% of our critical suppliers, per IATF 16949, have been invited to participate in our environmental criteria screening initiative. 41% of our critical suppliers have been screened using environmental criteria through EcoVadis. All new critical suppliers will be invited to participate.
308-2	Negative environmental impacts in the supply chain and actions taken	308-2-a Number of suppliers assessed for environmental impacts.	58 of our critical suppliers have been assessed for environmental impacts.
		308-2-b Number of suppliers identified as having significant actual and potential negative environmental impacts.	None of our suppliers have confirmed negative environmental impacts; however, several of our suppliers did score low on their environmental assessment due to inconclusive documentation on environmental policies, lack of ISO 14001 certification, and limited to no disclosure on environmental metrics.
		308-2-c Significant actual and potential negative environmental impacts identified in the supply chain.	We have not established improvement plans with any of our suppliers yet as we are in the early stages of the assessment process. We have not had reason to terminate any relationship with suppliers yet due to environmental performance.
		308-2-d Percentage of suppliers identified as having significant actual and potential negative environmental impacts with which improvements were agreed upon as a result of assessment.	0%, further information found in 308-2-b.
		308-2-e Percentage of suppliers identified as having significant actual and potential negative environmental impacts with which relationships were terminated as a result of assessment, and why.	0%, further information found in 308-2-c.

Disclosure			Response
GRI 401: Employment 2016			
401-1	New employee hires and employee turnover	401-1-a	Total number and rate of new employee hires during the reporting period, by age group, gender and region. Total: 159 Total hires by age: Under 30 years: 34 rate: 3.2% 30-50 Years: 112 rate: 10.4 % Over 50 years: 13 rate: 1.2 % Total hires by group: Americas and Europe manufacturing: 31 rate: 2.9 % Asia manufacturing: 106 rate: 9.8% Corporate functions office: 13 rate: 1.2% Sales and marketing office: 9 rate: 0.8% R&D: 0 rate: 0% Total hires by gender: Female: 22 rate: 2.0% Male: 137 rate: 12.7%
		401-1-b	Total number and rate of employee turnover during the reporting period, by age group, gender and region. Total turnover by age: Under 30 years: 16 rate: 1.5% 30-50 Years: 43 rate: 4.0 % Over 50 years: 9 rate: 0.8 % Total turnover by group: Americas and Europe manufacturing: 22 rate: 2.0 % Asia manufacturing: 26 rate: 2.4% Corporate functions office: 14 rate: 1.3% Sales and marketing office: 6 rate: 0.6% R&D: 0 rate: 0% Total turnover by gender: Female: 19 rate: 1.8% Male: 49 rate: 4.5%

Disclosure			Response	
401-2	Benefits provided to fulltime employees that are not provided to temporary or parttime employees 8	401-2-a	Benefits which are standard for fulltime employees of the organization but are not provided to temporary or part-time employees, by significant locations of operation. These include, as a minimum: i. life insurance ii. health care iii. disability and invalidity coverage iv. parental leave v. retirement provision vi. stock ownership vii. others	Benefits are provided to full-time, part-time, and temporary employees in accordance with local laws and regulations. Birla Carbon endeavors to provide full- and part-time employees with the same level of benefits where appropriate.
		401-2-b	The definition used for 'significant locations of operation.'	Significant locations of operation include sites in which Birla Carbon has full operational control.
401-3	Parental leave 8	401-3-a	Total number of employees that were entitled to parental leave, by gender.	Employees entitled to parental leave: Total: 2,267 Female: 407 / Male: 1,860
		401-3-b	Total number of employees that took parental leave, by gender.	Employees that took parental leave: Total: 96 Female: 17 / Male: 79
		401-3-c	Total number of employees that returned to work in the reporting period after parental leave ended, by gender.	Employees that returned to work: Total: 84 Female: 11 / Male: 73
		401-3-d	Total number of employees that returned to work after parental leave ended that were still employed 12 months after their return.	Employees in employment 12 months after returning to work: Total: 49 Female: 10 / Male: 39
		401-3-e	Return to work and retention rates of employees that took parental leave, by gender.	Return to work rate of those who took parental leave: Total: 88% Female: 65% / Male: 92% Retention rate of employees who took parental leave: Total: 153% Female: 140% / Male: 156%

Disclosure			Response	
GRI 403: Occupational Health & Safety 2018				
403-1	Occupational health and safety management system	403-1-a	A statement of whether an occupational health and safety management system has been implemented, including whether: i. the system has been implemented because of legal requirements and, if so, a list of the requirements ii. the system has been implemented based on recognized risk management and/or management system standards/ guidelines and, if so, a list of the standards/guidelines	Refer to FY2026 Sustainability Report, p. 17–18.
		403-1-b	A description of the scope of workers, activities, and workplaces covered by the occupational health and safety management system, and an explanation of whether and, if so, why any workers, activities, or workplaces are not covered .	Refer to FY2026 Sustainability Report, p. 17–18.
403-2	Hazard identification, risk assessment, and incident investigation	403-2-a	Description of the processes used to identify work-related hazards and assess risks on a routine and non-routine basis, and to apply the hierarchy of controls in order to eliminate hazards and minimize risks, including: i. how the organization ensures the quality of these processes, including the competency of persons who carry them out ii. how the results of these processes are used to evaluate and continually improve the occupational health and safety management system	Each site has a process for workers to report incidents, hazards, and near miss events. Reporting hazards and near misses is strongly encouraged and, in some plants, incentivized.
		403-2-b	A description of the processes for workers to report work-related hazards and hazardous situations, and an explanation of how workers are protected against reprisals.	The company has a formal incident reporting and investigation standard. Each site has a local process for the reporting and investigation of incidents including near misses, consistent with the Company standard. Information on incidents is recorded in a central system (Enablon). A daily report of incidents reported in the previous 24 hours is distributed daily to approximately 250 executives and managers globally.
		403-2-c	A description of the policies and processes for workers to remove themselves from work situations that they believe could cause injury or ill health, and an explanation of how workers are protected against reprisals.	Birla Carbon's global health, safety, and environmental (HSE) standards provide the minimum requirements for our locations worldwide for the protection of our employees, contractors, and visitors. These standards are based on the most stringent global requirement becoming the minimum standard to be followed at all locations based on a review of the local legal requirements. Additionally, on an annual basis, all employees worldwide go through Code of Ethics training which specifically includes information, in local language, on how a concern can be raised through the Hotline system available. Within Birla Carbon, all employees are empowered with Stop Work Authority, which allows anyone to stop a job or activity that they believe could create a risk of injury or release. This is specifically addressed in the training provided at each site on the HSE Expectations and Responsibilities that have been developed. This is done during on-boarding and during routine training updates. This has also been a topic of one of the Global Safety Week themes which also included emphasis on there being no reprisals for reporting safety concerns.

Disclosure			Response
403-3	Occupational health services	403-3-a	A description of the occupational health services' functions that contribute to the identification and elimination of hazards and minimization of risks, and an explanation of how the organization ensures the quality of these services and facilitates workers' access to them.
			The occupational health services (OHS) at the locations perform regular medical surveillance activities to detect potential impacts of occupational exposures, such as noise, dust, and chemicals. The OHS also provides non-occupational health screenings for conditions such as high blood pressure, cholesterol, diabetes, etc. These departments are also the primary source of health education for the sites. These services are readily accessible to employees and in many instances required by law.
403-4	Worker participation, consultation, and communication on occupational health and safety	403-4-a	A description of the processes for worker participation and consultation in the development, implementation, and evaluation of the occupational health and safety management system, and for providing access to and communicating relevant information on occupational health and safety to workers.
		403-4-b	Where formal joint management worker health and safety committees exist, a description of their responsibilities, meeting frequency, decision-making authority, and whether and, if so, why any workers are not represented by these committees.
			Employees are involved at the sites based on local regulatory requirements and the discretion of management. All sites have a formal safety and health committee with the representation of employees and management. The membership, responsibilities, and meeting frequency are designated by legal requirements and site-specific determinations.
			Employees are also involved in other safety and health programs and initiatives depending on the site requirements, such as safety inspections, development of job safety analyses, and safe work permitting. All employees are engaged globally in health & safety during "Global Safety Week Celebrations & Activities." This engagement helps employees learn safety in a fun and interesting way as a team.
403-5	Worker training on occupational health and safety	403-5-a	A description of any occupational health and safety training provided to workers, including generic training as well as training on specific work-related hazards, hazardous activities, or hazardous situations.
			All sites have a process to ensure that training in a variety of safety and health subjects is provided at regular intervals to comply with regulatory requirements and the requirements of Company standards. This training is documented, including methods to verify understanding.
403-6	Promotion of worker health	403-6-a	An explanation of how the organization facilitates workers' access to non-occupational medical and healthcare services, and the scope of access provided.
		403-6-b	A description of any voluntary health promotion services and programs offered to workers to address major non-work-related health risks, including the specific health risks addressed, and how the organization facilitates workers' access to these services and programs.
			In addition to non-occupational screening, the on-site clinics are used for the treatment of work-related symptoms as well as minor, non-work-related conditions.
			Where needs arise, special services are provided such as many sites offering on-site vaccination clinics for COVID-19.
403-7	Prevention and mitigation of occupational health and safety impacts directly linked by business relationships	403-7-a	A description of the organization's approach to preventing or mitigating significant negative occupational health and safety impacts that are directly linked to its operations, products, or services by its business relationships, and the related hazards and risks.
			Birla Carbon maintains a comprehensive product stewardship process to 1) ensure products comply with regulatory requirements where they are manufactured and sold, 2) provide customers with health, safety, and regulatory information on our products to allow them to protect their employees and end users of their products, and 3) track developing regulatory requirements to ensure that the Company can meet these obligations prior to any compliance deadline.

Disclosure			Response	
403-8	Workers covered by an occupational health and safety management system	403-8-a	If the organization has implemented an occupational health and safety management system based on legal requirements and/or recognized standards/guidelines: i. the number and percentage of all employees and workers who are not employees but whose work and/or workplace is controlled by the organization, who are covered by such a system ii. the number and percentage of all employees and workers who are not employees but whose work and/or workplace is controlled by the organization, who are covered by such a system that has been internally audited iii. the number and percentage of all employees and workers who are not employees but whose work and/or workplace is controlled by the organization, who are covered by such a system that has been audited or certified by an external party	See appendix: Data GRI 403-8.
		403-8-b	Whether and, if so, why any workers have been excluded from this disclosure, including the types of worker excluded.	None of the types of workers are excluded from this.
		403-8-c	Any contextual information necessary to understand how the data have been compiled, such as any standards, methodologies, and assumptions used.	Internal audits are conducted as needed by Corporate HS&E but at a minimum of every two years. These audits are used to measure compliance with regulatory requirements and global standards and measure the overall effectiveness of site H&S management systems. Findings from these audits are tracked to completion. Many sites are also OHSAS 18001/ISO 45001 certified.
403-9	Work-related injuries	403-9-a	For all employees: i. the number and rate of fatalities as a result of work-related injury ii. the number and rate of high-consequence work-related injuries (excluding fatalities) iii. the number and rate of recordable work-related injuries iv. the main types of work-related injury v. the number of hours worked	See appendix: Data GRI 403-9.
		403-9-b	For all workers who are not employees but whose work and/or workplace is controlled by the organization: i. the number and rate of fatalities as a result of work-related injury ii. the number and rate of high-consequence work-related injuries (excluding fatalities) iii. the number and rate of recordable work-related injuries; iv. the main types of work-related injury v. the number of hours worked	Refer to FY2026 Sustainability Report, p. 18.

Disclosure		Response
403-10 Work-related ill health	403-9-c The work-related hazards that pose a risk of high-consequence injury, including: i. how these hazards have been determined ii. which of these hazards have caused or contributed to high-consequence injuries during the reporting period iii. actions taken or underway to eliminate these hazards and minimize risks using the hierarchy of controls	Refer to FY2026 Sustainability Report, p. 18.
	403-9-d Any actions taken or underway to eliminate other work-related hazards and minimize risks using the hierarchy of controls.	Refer to FY2026 Sustainability Report, p. 18.
	403-9-f Whether and, if so, why any workers have been excluded from this disclosure, including the types of worker excluded.	Refer to FY2026 Sustainability Report, p. 18.
	403-9-g Any contextual information necessary to understand how the data have been compiled, such as any standards, methodologies, and assumptions used.	The company has a formal reporting process and uses common safety and health performance incidence rate metrics. Incidents and exposure hours are recorded monthly in a centralized system and communicated to all sites along with other KPIs monthly basis. The company also tracks and reports leading indicators monthly, including near-miss reporting, completion of audit findings, and HSE programs self-assessment scores.
403-10 Work-related ill health	403-10-a For all employees: i. the number of fatalities as a result of work-related ill health ii. the number of cases of recordable work-related ill health iii. the main types of work-related ill health	See Appendix: Data GRI 403-10.
	403-10-b For all workers who are not employees but whose work and/or workplace is controlled by the organization: i. the number of fatalities as a result of work-related ill health ii. the number of cases of recordable work-related ill health iii. the main types of work-related ill health	See Appendix: Data GRI 403-10.
	403-10-c The work-related hazards that pose a risk of high-consequence injury, including: i. how these hazards have been determined ii. which of these hazards have caused or contributed to high-consequence injuries during the reporting period iii. actions taken or underway to eliminate these hazards and minimize risks using the hierarchy of controls	Birla Carbon has an internal standard for exposure assessment as well as complies with any local or country regulatory requirements for exposure assessment and monitoring requirements. Noise is the most prevalent risk for occupational exposure in the work environment. All sites have a comprehensive hearing-conservation program that includes annual audiometric testing, noise monitoring at regular intervals, installation of engineering controls to reduce noise levels, and the use of hearing protection by personnel working in areas with elevated noise levels.
	403-10-d Whether and, if so, why any workers have been excluded from this disclosure, including the types of worker excluded.	Contractors may be excluded from medical surveillance requirements (NA and EU historically do not monitor contractors) but are not excluded from protective measures.
	403-10-e Any contextual information necessary to understand how the data have been compiled, such as any standards, methodologies, and assumptions used.	See 403-10-c.

Disclosure			Response
GRI 404: Training and Education 2016			
404-1	Average hours of training per year per employee	Average hours of training that the organization's employees have undertaken during the reporting period, by: i. gender ii. employee category	Senior management: Female: 4 / Male: 10 Middle management: Female: 13 / Male: 23 Junior management: Female: 18 / Male: 24 Non-management: Female: 15 / Male: 19
404-2	Programs for upgrading employee skills and transition assistance programs 8	404-2-a Type and scope of programs implemented and assistance provided to upgrade employee skills.	Refer to FY2026 Sustainability Report, p. 29–30.
		404-2-b Transition assistance programs provided to facilitate continued employability and the management of career endings resulting from retirement or termination of employment.	Refer to FY2026 Sustainability Report, p. 29–30.
404-3	Percentage of employees receiving regular performance and career development reviews 4 8	404-3-a Percentage of total employees by gender and by employee category who received a regular performance and career development review during the reporting period.	100% of employees receive regular performance and career development reviews.
GRI 405: Diversity and Equal Opportunity 2016			
405-1	Diversity of governance bodies and employees	N/A N/A	Due to the size of some Birla Carbon business units and the number of employees, certain diversity data is classified as business sensitive and cannot be disclosed due to confidentiality constraints.
405-2	Ratio of basic salary and remuneration of women to men	N/A N/A	Due to the size of some Birla Carbon business units and the number of employees, certain diversity data is classified as business sensitive and cannot be disclosed due to confidentiality constraints.
GRI 406: Non-discrimination 2016			
406-1	Incidents of discrimination and corrective actions taken 8 16	406-1-a Total number of incidents of discrimination during the reporting period. 406-1-b Status of the incidents and actions taken with reference to the following: i. incident reviewed by the organization ii. remediation plans being implemented iii. remediation plans that have been implemented, with results reviewed through routine internal management review processes iv. incident no longer subject to action	There were no incidents of discrimination in FY2026.

Disclosure			Response	
GRI 408: Child Labor 2016				
408-1	Operations and suppliers at significant risk for incidents of child labor	408-1-a	Operations and suppliers considered to have significant risk for incidents of: i. child labor ii. young workers exposed to hazardous work	Through our third-party due diligence screening system, we have not identified any suppliers with incidents of child labor or forced or compulsory labor.
		408-1-b	Operations and suppliers considered to have significant risk for incidents of child labor either in terms of: i. type of operation (such as manufacturing plant) and supplier ii. countries or geographic areas with operations and suppliers considered at risk	
		408-1-c	Measures taken by the organization in the reporting period intended to contribute to the effective abolition of child labor.	Birla Carbon's Code of Ethics and Supplier Terms and Conditions prohibit this.
GRI 409: Forced or Compulsory Labor 2016				
409-1	Operations and suppliers at significant risk for incidents of forced or compulsory labor 81016	409-1-a	Operations and suppliers considered to have significant risk for incidents of forced or compulsory labor either in terms of: i. type of operation (such as manufacturing plant) and supplier ii. countries or geographic areas with operations and suppliers considered at risk	Through our third-party due diligence screening system, we have not identified any suppliers with incidents of child labor or forced or compulsory labor.
		409-1-b	Measures taken by the organization in the reporting period intended to contribute to the elimination of all forms of forced or compulsory labor.	Birla Carbon's Code of Ethics and Supplier Terms and Conditions prohibit this.
GRI 411: Rights of Indigenous Peoples 2016				
411-1	Incidents of violations involving rights of indigenous peoples 16	411-1-a	Total number of identified incidents of violations involving the rights of indigenous peoples during the reporting period.	There were no incidents of violations involving rights of indigenous peoples in FY2026.
		411-1-b	Status of the incidents and actions taken with reference to the following: i. incident reviewed by the organization ii. remediation plans being implemented iii. remediation plans that have been implemented, with results reviewed through routine internal management review processes iv. incident no longer subject to action	

Disclosure			Response
GRI 413: Local Communities 2016			
413-1	Operations with local community engagement, impact assessments, and development programs	413-1-a Percentage of operations with implemented local community engagement, impact assessments, and/or development programs, including the use of: i. social impact assessments, including gender impact assessments, based on participatory processes ii. environmental impact assessments and ongoing monitoring iii. public disclosure of results of environmental and social impact assessments iv. local community development programs based on local communities' needs v. stakeholder engagement plans based on stakeholder mapping vi. broad based local community consultation committees and processes that include vulnerable groups vii. works councils, occupational health and safety committees and other worker representation bodies to deal with impacts viii. formal local community grievance processes	100% of Birla Carbon manufacturing plants have implemented local community engagement programs including local community development programs and formal local community grievance processes. While a number of Birla Carbon plants are testing ways to measure their community engagement programs, Birla Carbon recognizes this is inconsistent and intends to identify appropriate impact assessment approaches over the next years with the help of its parent company, the Aditya Birla Group.
413-2	Operations with significant actual and potential negative impacts on local communities	413-2-a Operations with significant actual and potential negative impacts on local communities, including: i. the location of the operations ii. the significant actual and potential negative impacts of operations	100% of Birla Carbon manufacturing plants would have significant potential negative impacts on local communities if carbon black powder is released into the local area, however, Birla Carbon has strict controls in place to prevent these impacts from occurring.
GRI 414: Supplier Social Assessment 2016			
414-1	New suppliers that were screened using social criteria 16 17	414-1-a Percentage of new suppliers that were screened using social criteria.	Birla Carbon utilizes EcoVadis to facilitate the sharing of sustainability best practices and to assess the sustainability profile of our key, Tier 1, suppliers as part of our global Sustainable Procurement program. EcoVadis screening is a voluntary program in which suppliers share their scores for the four categories (Environment, Labor and Human Rights, Ethics, and Sustainable Procurement). Birla Carbon's average supplier sustainability score is 67.3, significantly higher than the global average of 50.8 (from more than 100,000 companies worldwide).

Disclosure			Response	
414-2	Negative social impacts in the supply chain and actions taken	414-2-a	Number of suppliers assessed for social impacts.	Refer to FY2026 Sustainability Report, p. 26–27.
		414-2-b	Number of suppliers identified as having significant actual and potential negative social impacts.	
		414-2-c	Significant actual and potential negative social impacts identified in the supply chain.	
		414-2-d	Percentage of suppliers identified as having significant actual and potential negative social impacts with which improvements were agreed upon as a result of assessment.	
		414-2-e	Percentage of suppliers identified as having significant actual and potential negative social impacts with which relationships were terminated as a result of assessment, and why.	

Appendix: Data

GRI 2-7 Employees									
	Americas		Asia		Europe, Middle East and Africa				
	Male	Female	Male	Female	Male	Female	Total Male	Total Female	
Full-Time (FT)	584	119	984	193	498	88	2,066	400	
Part-Time (PT)	1	1	0	0	7	5	8	6	
Permanent Employees (FT+PT)	585	120	984	193	505	93	2,074	406	
Temporary	6	4	12	1	8	4	26	9	
Contractors/Supervised	15	4	410	62	120	8	545	74	
GRI 2-8 Workers who are not employees									
Contractors/Supervised	619								
Interns	60								
GRI 301-1 Materials used by weight or volume									
Raw Material	Units	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026		
Natural Gas	kNm ³	136,127	155,224	140,180	127,007	129,332	116,441		
Oil Feedstock	t	2,461,375	2,921,176	2,838,343	2,821,783	2,766,239	2,610,979		

Notes:
Raw materials are non-renewable and sourced from external suppliers. The data is calculated through direct measurement.

GRI 302-1 Energy consumption within the organization

Energy Consumption Intensity							
Source	Units	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
Oil (Non-production)	GJ/t _{carbon black}	0.16	0.14	0.12	0.08	0.11	0.15
Natural Gas (Non-production)	GJ/t _{carbon black}	0.9	0.92	0.60	0.74	0.78	1.03
Electricity Consumption	GJ/t _{carbon black}	1.77	1.78	1.86	1.85	1.85	1.86
Steam Consumption	GJ/t _{carbon black}	4.82	5.16	5.15	5.20	5.15	5.18
Tail Gas Consumption	GJ/t _{carbon black}	4.66	8.16	4.47	4.29	4.21	4.34
Compressed Air Consumption	GJ/t _{carbon black}	0.00	0.00	0.00	0.00	0.00	0.00
Hot Water Consumption	GJ/t _{carbon black}	0.00	0.00	0.00	0.00	0.00	0.00
Electricity Sold	GJ/t _{carbon black}	1.17	1.35	1.38	1.24	1.24	1.21
Tail Gas Sold	GJ/t _{carbon black}	1.89	1.72	1.73	1.74	1.71	1.56
Hot Water Sold	GJ/t _{carbon black}	0.00	0.00	0.00	0.00	0.00	0.00
Steam Sold	GJ/t _{carbon black}	3.08	2.80	2.84	3.10	3.03	3.01
Total Energy Consumption	GJ/t _{carbon black}	12.31	16.17	12.22	12.17	12.10	12.56
Notes: Site-specific gross calorific value (GCV) used for natural gas. Used conversion factor of 3.841 to convert MWh to MkJ for power. Used conversion factor of 780 to convert MWh of steam to MkJ. Tail gas conversion factors varied by site. Water heating conversion factors varied by site. Compressed air conversion factors varied by site. Used conversion factor of 4.187 to convert MkJ to GJ.							

GRI 302-2 Energy consumption intensity outside the organization

Energy Consumption Intensity				
Source	Units	FY2024	FY2025	FY2026
Upstream: Extraction, Transport, Refining and Distribution of Raw Materials	GJ/t _{carbon black}	9.99	9.47	9.60
Downstream: Transportation and Distribution of Products	GJ/t _{carbon black}	1.92	1.88	1.67

GRI 303-3 Water withdrawal

Total water withdrawal from all areas

Source	Units	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
Surface Water	megaliters	6,585	25,914	202,749	184,168	246,376	236,433
Groundwater	megaliters	4,858	5,143	4,099	3,134	4,580	3,905
Seawater	megaliters	0	0	0	0	0	0
Produced Water	megaliters	0	0	0	0	0	0
Third-party Water	megaliters	4,540	5,225	5,181	4,685	5,245	4,819

Notes:

Surface water, groundwater, and municipal water volumes are directly measured via metering. Rainwater and water recycled from other plant operations are directly measured via metering at some locations and are estimated at others based on rainfall data for the area. The increase in withdrawal of fresh surface water is for the operation of air pollution control equipment. The SO_x scrubber requires water to be cycled through it from an intracoastal waterway; all of the water is returned to the intracoastal waterway in like condition.

Total water withdrawal from all areas with water stress

Source	Units	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
Surface Water	megaliters	1,455	1,789	2,082	793	860	804
Groundwater	megaliters	965	1,211	1,141	1,167	1,016	1,123
Seawater	megaliters	0	0	0	0	0	0
Produced Water	megaliters	0	0	0	0	0	0
Third-party Water	megaliters	1,847	2,201	2,411	2,457	2,452	2,265

Notes:

Surface water, groundwater, and third-party water volumes are directly measured via metering. Rainwater and water recycled from other plant operations are directly measured via metering at some locations and are estimated at others based on rainfall data for the area.

GRI 303-3 Water withdrawal

Total water withdrawal by water quality

Quality	Units	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
Freshwater (< 1000 mg/L TDS)	megaliters	15,983	36,281	212,028	191,987	256,202	245,156
Other Water (> 1000 mg/L TDS)	megaliters	0	0	0	0	0	0

GRI 303-4 Water discharge

Total water discharge to all areas

Source	Units	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
Fresh Surface Water	megaliters	3,029	21,341	199,051	180,625	242,458	231,603
Groundwater	megaliters	0	0	0	0	0	0
Seawater/Brackish Water	megaliters	0	0	0	0	0	0
Third party	megaliters	577	683	685	624	636	696

Notes:
Surface water, groundwater, and third-party water volumes are directly measured via metering. Rainwater and water recycled from other plant operations are directly measured via metering at some locations and are estimated at others based on rainfall data for the area. The increase in discharge of fresh surface water is for the operation of air pollution control equipment. The SO_x scrubber requires water to be cycled through it from an intracoastal waterway; all of the water is returned to the intracoastal waterway in like condition.

Water discharge by quality for all areas

Destination	Units	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
Freshwater (≤ 1,000 mg/L Total Dissolved Solids)	megaliters	3,029	21,341	199,051	180,625	242,458	231,603
Other Water (> 1,000 mg/L Total Dissolved Solids)	megaliters	0	0	1	0	0	0

Water discharge by quality for water-stressed area

Destination	Units	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
Freshwater (≤ 1,000 mg/L Total Dissolved Solids)	megaliters	634	687	701	0	0	0
Other Water (> 1,000 mg/L Total Dissolved Solids)	megaliters	0	0	1	0	0	0

Notes:
Surface water, groundwater, and third-party water volumes are directly measured via metering. Rainwater and water recycled from other plant operations are directly measured via metering at some locations and are estimated at others based on rainfall data for the area. The increase in discharge of fresh surface water is for the operation of air pollution control equipment. The SO_x scrubber requires water to be cycled through it from an intracoastal waterway; all of the water is returned to the intracoastal waterway in like condition.

GRI 305-1 Direct (Scope 1) GHG Emissions

Category	Units	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
Direct Scope 1 Emissions	tCO ₂ e	3,177,044	3,806,644	3,657,396	3,698,154	3,573,988	3,369,431

Notes:
CO₂, CH₄, and N₂O are included in the calculation.
No biogenic CO₂ emissions.
FY2015 is taken as the baseline year because this is the first year reliable direct GHG emission data were available for all plants. Base year Scope 1 emissions were 3,523,847 tCO₂e.
Emission factors for all facilities are sourced from 2006 IPCC (AR6) Guidelines for National Greenhouse Gas Inventories, Default Emission Factors for Stationary Combustion in Manufacturing Industries and Construction. Consolidation approach for emissions is based on operational control.
All emissions are calculated through SINAI.

GRI 305-2 Energy Indirect (Scope 2) GHG Emissions

Category	Units	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
Indirect (Scope 2) Emissions	tCO ₂ e	86,950	87,605	83,656	56,093	52,251	46,678

Notes: Market-based energy indirect GHG emissions not applicable.
CO₂, CH₄ and N₂O are included in the calculations.
Base year emissions not applicable for absolute Scope 2 emissions.
Emission factors for purchased electricity are sourced from IEA 2025. Emission factors for purchased steam, compressed air, and hot water are sourced EPA 2023. Consolidation approach for emissions is based on operational control.
Scope 2 emissions are calculated through SINAI.

GRI 305-3 Other Indirect (Scope 3) GHG Emissions

Category	Units	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
Indirect (Scope 3) Emissions	tCO ₂ e	Not available	2,025,020	2,074,032	1,809,748	1,723,314	1,651,422

Notes:
CO₂, CH₄, and N₂O are included in the calculations.
No biogenic CO₂ emissions.
The calculation includes the upstream transport, business travel, employee commute, purchase of goods and services, capital goods, fuel, and energy activities not included in scope 1 and 2, upstream and downstream lead assets, waste generated in operations, use of sold products, end of life of sold products, and investments.
FY2013 is taken as the baseline year because comprehensive and reliable energy data was not available for all plants in previous years. Base year Scope 3 emissions were 1,248,575 tonnes of CO₂e. Emission factors are summarized in the table below.
Scope 3 emissions are calculated in SINAI tool using a combination of primary data and spend based data. Data required for the Scope 3 calculation was obtained directly from Birla Carbon's manufacturing plants, and also using IEA 2025, US EPA v1.3.0, and Ecoinvent v3.12 database. The impact assessment method used to quantify the global warming potential (GWP) impact was IPCC 2006 AR6 GWP.

GRI 305-7 Nitrogen Oxides (NOx), Sulfur Oxides (SOx), and Other Significant Air Emissions

Category	Units	FY2023	FY2024	FY2025	FY2026
Gross NO _x	t	4,610	3,322	3,426	3,428
Gross SO _x	t	19,034	10,055	10,496	10,547
Gross Volatile Organic Compounds (VOC)	t	110	52	87	102
Gross Particulate Matter (PM)	t	795	450	772	612

Notes:
The air emissions were measured through a direct continuous emissions monitoring system. Where direct emissions are measured, emission factors are sourced based on local regulatory requirements and guidelines. The default methodology was direct measurement. Emissions were calculated using a mass balance when direct measurement was not available.

GRI 306-3 Waste Generated							
Category	Units	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
Total Waste Generated	t	25,579	35,659	41,769	42,665	41,176	30,240
Hazardous Waste	t	715	1,580	1,129	1,003	1,414	709
Non-hazardous Waste	t	24,864	34,078	40,641	41,662	39,761	29,531

GRI 306-4 Waste Diverted From Disposal													
Category	Units	FY2021		FY2022		FY2023		FY2024		FY2025		FY2026	
		Hazardous	Non-hazardous	Hazardous	Non-hazardous	Hazardous	Non-hazardous	Hazardous	Non-hazardous	Hazardous	Non-hazardous	Hazardous	Non-hazardous
Reuse	t	-	1,576	72	1,252	143	3,757	8	2,092	5	4,080	20	4,080
Recycling	t	52	8,128	21	10,167	46	25,586	15	23,582	94	19,333	8	15,616
Other	t	-	6,600	-	11,730	-	0	-	0	-	-	-	4
Total	t	52	16,304	93	23,149	189	29,343	23	25,674	99	23,413	28	19,700

Notes:
The waste disposal method is determined by Birla Carbon except for landfill disposal which is a default of the waste disposal contractor.

GRI 306-5 Waste Directed to Disposal													
Category	Units	FY2021		FY2022		FY2023		FY2024		FY2025		FY2026	
		Hazardous	Non-hazardous	Hazardous	Non-hazardous	Hazardous	Non-hazardous	Hazardous	Non-hazardous	Hazardous	Non-hazardous	Hazardous	Non-hazardous
Incineration	t	88	174	212	210	235	237	322	1,574	591	271	328	235
Incineration (with recovery)	t	2	0	50	11	33	0	23	85	2	591	55	622
Landfill	t	575	8,402	1,227	10,597	672	11,386	635	14,373	723	15,486	297	9,740
Total	t	665	8,576	1,489	10,819	940	11,622	980	16,033	1,315	16,348	681	10,597

GRI 401-1 Employee Hires and Employee Turnover				
Category	Total Hires	Hire Rate	Total Turnover	Turnover Rate
Age	159	14.7%	68	6.3%
Under 30 Years	34	3.2%	16	1.5%
30-50 years	112	10.4%	43	4.0%
Over 50 Years	13	1.2%	9	0.8%
Group	159	14.7%	68	6.3%
America's and Europe Manufacturing	31	2.9%	22	2.0%
Asia Manufacturing	106	9.8%	26	2.4%
Corporate Functions Office	13	1.2%	14	1.3%
Sales and Marketing Office	9	0.8%	6	0.6%
R&D	0	0.0%	0	0.0%
Gender	159	14.7%	68	6.3%
Female	22	2.0%	19	1.8%
Male	137	12.7%	49	4.5%
Total Employees (management): 1078				
Notes: Total hires include internal and external hires.				

GRI 401-3 Parental Leave			
Category	Male	Female	Total
Employees entitled to parental leave	407	1,860	2,267
Employees that took parental leave	17	79	96
Employees that returned to work	11	73	84
Employees in employment 12 months after returning to work	14	61	75
Return to work rate of those who took parental leave	65%	92%	88%
Retention rate of employees who took parental leave	140%	156%	153%

GRI 403-8 Workers Covered by an Occupational Health and Safety Management System		
Employee Coverage	Number	Percentage
Those covered by an occupational health and safety management system	2,515	100%
Those covered by an OHS management system that has been internally audited	2,515	100%
Those covered by an OHS management system that has been audited or certified by an external party	2,515	100%
Contractor Coverage	Number	Percentage
Those covered by an occupational health and safety management system	619	100%
Those covered by an OHS management system that has been internally audited	619	100%
Those covered by an OHS management system that has been audited or certified by an external party	619	100%
<i>Notes: No workers have been excluded</i>		

GRI 403-9 Work-related Injuries		
Category	Employees	Workers who are not employees but work is controlled by the organization (contractors)
Number and rate of fatalities as a result of work-related injury	1/0.42	0
Number and rate of high consequence work-related injuries (excluding fatalities)	0/0.00	0/0.00
Number and rate of recordable work-related injuries by an external party	17/0.71	11/0.18
Main types of work-related injuries	Impacts with tools, slip and trips	Impacts with tools, contact with equipment
Number of hours worked	4,815,074	12,001,368

GRI 403-10 Work-related Ill Health		
Category	Employees	Workers who are not employees but work is controlled by the organization (contractors)
Number of fatalities as a result of work-related ill health	0	0
Number and of cases of recordable work-related ill health	0	0
Main types of work-related ill health	N/A	N/A

GRI 404-1 Average Hours of Training Per Year Per Employee				
Gender	Senior Management	Middle Management	Junior Management	Non-Management
Female	4	13	18	15
Male	10	23	24	19



Feedback

Feedback on our report is an essential component of our commitment to our strategy. Comments are reviewed by our Sustainability Steering Committee and will, in many cases, be incorporated into future reports.

Please send your feedback to:

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